

#### THE CITY OF SAN DIEGO

# REPORT TO THE CITY COUNCIL

DATE ISSUED:

January 25, 2012

**REPORT NO:** 

ATTENTION:

Public Safety and Neighborhood Services Committee

SUBJECT:

Annual Update on Citygate Recommendations Implementation Plan to

Improve Fire-Rescue Emergency Response Capabilities

REFERENCE:

None

### REQUESTED ACTION

This is an informational item only. No action is required by the Committee or the City Council.

#### STAFF RECOMMENDATION

Accept the Report.

## EXECUTIVE SUMMARY/BACKGROUND

The Citygate Report on fire safety was presented to the Public Safety and Neighborhood Services Committee (PS&NS) in February 2011. The report noted several challenges in the Fire-Rescue Department's ability to provide emergency service delivery within nationally recognized best practice response times due to a shortage of response resources that had accrued over several decades and other operational issues. Citygate made several recommendations to address these challenges over time.

To create an implementation plan for the recommendations contained in the report, the PS&NS Committee empanelled the Citygate Working Group (CWG). The CWG consisted of Councilmember Marti Emerald, Councilmember David Alvarez, Fire-Rescue Chief Javier Mainar, representatives from the Office of the Independent Budget Analyst (IBA), Office of the City Attorney, and from San Diego City Firefighters Local 145.

The CWG developed an Implementation Plan that outlined specific actions steps to be taken over a five-year schedule to address the Citygate recommendations. This Implementation Plan was presented to the full City Council for consideration on November 15, 2011 and was adopted by the City Council by a unanimous vote.

This annual report to PS&NS on the status of the Implementation Plan is required under the adopted Plan to be provided to the Committee by July 31so the Committee may make any recommendations to the City Council by September 30. Because adoption of the Implementation Plan did not occur until after the

Citygate Implementation Plan Annual Status Report January 25, 2012 Page 2 of 3

beginning of the new fiscal year, the Committee requested an update report to be presented at its January 2012 meeting.

## IMPLEMENTATON PLAN STATUS

The first year of the Implementation Plan (FY2012) called for specific action steps to implement eight recommendations made by Citygate and two related implementation actions developed by the CWG. As of period seven, four of the ten recommendations have been implemented, one has been partially implemented, two are in process and the remaining three have not been implemented due to budgetary constraints. The recommendations and their status are listed in the following table. Recommendations that have not yet been implemented are explained in the text that follows.

Rec. #	Description	Cost (\$)	Action Needed	Status
1	Adopt revised deployment measures	0	Council-	Completed
			Administrative	_
2	Adopt fire station location measures, create revised fire	0	Council -	Partially
	station CIP projects		Administrative	Completed
3	Adopt aggregate population definitions	0	Council -	Completed
	· ×		Administrative	
4	Add back the 8 browned out engines	11.5M	Council-Budget	Completed
5	Adopt the priority criteria of Citygate Study for where to	0	Council-	Completed
	add resources		Administrative	3
6	Review and adopt dispatch process improvement	0	Administrative	In Process
7	Direct City Corporate Partnership (CCP) to find a 100%		Administrative	Not
	pay partner for Fast Response Squad (FRS) Pilot	=		Completed
	Program. Fire Chief to map out program elements, costs			•
	and develop vehicle specifications and operating			á
	procedures. CCP to deliver 100% sponsorship.			
8	Replace fire station alerting system (Phase 1)	1.7M	Council-Budget	In Process
CWG 1	Purchase of truck apparatus for Eastside Mission Valley	1.1M	Council-Budget	Not
100	fire station (Sta. 45)			Completed
CWG 2	Funding for design and planning of Home Ave. fire	.75M	Council-Budget	Not
	station			Completed

Recommendation #2 – All elements have been completed with the exception of revising the CIP projects. While projects can be created as CIP placeholders, the projects themselves cannot advance absent funding approvals.

Recommendation #6 – The Office of the Independent Auditor is currently reviewing city-wide emergency dispatching processes and resources. A grant request has been submitted to IBM for an analysis of the Fire-Rescue dispatch process to determine if any efficiencies can be gained through modified processes.

Recommendation #7 – The Fast Response Squad (FRS) concept will be examined in the coming months by a working group consisting of Fire-Rescue and Local 145 representatives. This group will examine operational policy best practices, vehicle design and implementation costs. Once vehicle specifications and costs are developed, the Fire Chief will work with the City's Corporate Partnership Program to determine if there is interest in funding the pilot program.

Recommendation #8 - \$1.7M has been budgeted in FY2012 and \$2.6M is slated to be budgeted in FY2013 for complete replacement of the fire station alerting system. Engineering and Capital Projects is managing this project in conjunction with Fire-Rescue staff.

Recommendation  $\#CWG\ 1$  – City Council approved the purchase of three fire trucks in the FY2012 budget. However, these are planed replacements for trucks at the end of their service life and are not designated for assignment to Fire Station 45. No funding has been allocated for a truck specifically for Fire Station 45.

Recommendations #CWG 2 – No funding has been allocated for the design of the Home Avenue fire station.

Those recommendations above that have not been implemented by the end of Fiscal Year 2012 will be added to the Year Two Implementation Plan which begins in FY2013. The 2<sup>nd</sup> year Implementation Plan is shown in the following table:

Rec. #	Description	Cost	Action Needed	Status
5	Funding for Battalion Chief Unit	.53M	Council-Budget	Pending
8	Replace fire station alerting system (Phase II)	2.6M	Council-Budget	Pending
CWG 3	Completion of Eastside Mission Valley Fire Station	3M	Council-Budget	Pending
CWG 4	Funding for staffing of Eastside Mission Valley Station	2.2M	Council-Budget	Pending
CWG 5	Funding for construction of Home Avenue Fire Station	8M	Council-Budget	Pending
CWG 6	Funding for purchase of fire engine for Home Avenue	.78M	Council-Budget	Pending
	Fire Station			
CWG 7	Funding for design and planning for Paradise Hills Fire	.75M	Council-Budget	Pending
	Station			
	TOTAL PROJECTED COST	17.86M	Council-Budget	

#### FISCAL CONSIDERATIONS

Year One (FY2012) Implementation Plan – Funding (\$13.2M) for all recommendations except CWG 1 (\$1.1M) and CWG 2 (.75M) was provided.

Year Two (FY2013) Implementation Plan - No funding (\$17.86M) has been identified for implementation of recommendations other than replacement of the Fire Station Alerting System. \$2.6M to complete this project has been identified in the Mayor's Five-Year Outlook as an expense to be funded in FY2013.

### PREVIOUS COUNCIL and/or COMMITTEE ACTIONS

City Council adopted the Citygate Working Group Implementation Plan on November, 15, 2011 (Resolution #R02012-129)

# COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS N/A

# KEY STAKEHOLDERS AND PROJECTED IMPACTS

Raina

Community and Citizens

Javier Mainar, Fire Chief